

Health in Hackney Scrutiny Commission 20th March 2024 Estates Strategy for GP Practices and Out of Hospital Care in Hackney - Discussion	Item No 5
--	---------------------

PURPOSE

To examine again the ongoing challenges with out of hospital estates in Hackney (GP Practices, Neighbourhoods, out of hospital care). To examine the current and future model for this provision and to discuss with key stakeholders ways in which progress can be made in both extending and improving the current estates provision to meet the new models of care.

OUTLINE

This issue arose from Members, from responses to the annual scrutiny survey, and in requests from the LMC and the Primary Care Clinical Lead.

It has been some time since the Commission was able to address these issues in detail. It devoted most of a meeting to the strategic issues (including estates) which drives primary care locally at its meeting on 16 March 22. The minutes and documents are here:

<https://hackney.moderngov.co.uk/mgAi.aspx?ID=39530>

A larger meeting had been planned in Spring 2020 but was cancelled due to the pandemic. Prior to that there had been a session on the NEL Estates Strategy on 26 Sept 2018. The minutes and documents are here:

<https://hackney.moderngov.co.uk/mgAi.aspx?ID=32503>

The meeting will attempt to explore the following questions.

- 1) *Where are we now post pandemic with NEL Estates Strategy over all?*
- 2) *What has been done in defining the model of care needed and the estates needed to then deliver on that?*

3) *How does capital allocation work in NEL and where does C&H primary care fit into current NEL priorities?*

4) *What are the drivers for change here:*

- *state of disrepair in surgeries*
- *limitations in activities while the system wants primary care to do more*
- *changing demographics*
- *GPs retiring and GP Practices closing and merging*
- *recruitment and retention challenges*

5) *What are the opportunities here (e.g. due to national policy changes)?*

6) *What are the main barriers to progress (local, sub-regional, national)?*

7) *How can this be achieved in the context of NHS cost cutting overall?*

8) *How can the Council be more proactive in planning for primary care provision with the NHS partners?*

9) *What is the current status of provision on GP surgeries within the infrastructure delivery plan part of LP33 - the Local Plan*

<https://hackney.gov.uk/lp33> and how is it being revised?

10) *How has the LBH Strategic Property worked with NHS partners recently?*

Attached please find:

- 1) Presentation from NHS NEL Primary Care
- 2) Joint presentation from the Neighbourhoods Programme and the Office of Primary Care Networks for City and Hackney
- 3) Presentation from Hackney Council - Strategic Property

NHS NEL's key documents, previously at INEL are here, but are from 2018

<https://www.northeastlondonhcp.nhs.uk/ourplans/foundations-the-enablers/estates/>

The overarching document is this

https://www.northeastlondonhcp.nhs.uk/wp-content/uploads/2023/05/18_10_NEL_ELHCP_Strategic_Estates_plan.pdf

CONTRIBUTORS

The following have been invited to contribute to the discussion.

No.	Representing	Title	Name
1	NHS NEL Primary Care	Director of Delivery for Primary Care Commissioner	William Cunningham-Davis Richard Bull
2	NHS NEL Primary Care	City and Hackney Clinical Lead for Primary Care	Dr Kirsten Brown
3	NHS NEL - Estates	Deputy Director of Regeneration and Infrastructure and Co-chair the Task and Finish Group Primary Care Estates	Louise Phillips
4	C&H Office of Primary Care Networks	Operations and Programme Director Clinical Directors 1 of 6	Agnes Kasprowicz TBC
5	Neighbourhoods Programme C&H	Neighbourhoods Programme Lead	Dr Sadie King
6	Local Medical Cttee (BMA)	Chair for City and Hackney	Dr Vinay Patel TBC
7	Homerton Healthcare	Head of Integration Director of Estates, Facilities and Capital Deputy Director of Estates	Annabelle Burns Natalie Firminger Tony Wright
8	Hackney Council	Director of Strategic Property Senior Asset Management Advisor	Chris Pritchard David Borrell
9	Healthwatch Hackney	Executive Director	Sally Beaven

ACTION

The Commission is requested to give consideration to the reports and discussion and make any recommendations as necessary..